

## Meetings in Lean PPM™

Implementing Lean PPM<sup>™</sup> in your organization happens through a series of regular meetings with specific activities. Here are the meetings, participants and agendas that make Lean PPM<sup>™</sup> work.

Meeting	Participants	Input	Output	Activities	Frequency
Proposal Coaching	<ul><li>Initiator</li><li>Portfolio Coordinator</li></ul>	<ul><li>Ideas</li><li>Demands</li><li>Opportunities</li></ul>	• Quality assured new initiative	<ul> <li>Initiator explains idea in detail</li> <li>Portfolio Coordinator gives feed- back and assists in developing initiative</li> </ul>	Weekly
Pipeline Review- Committee Meeting	<ul> <li>Pipeline Review Committee Member</li> <li>Portfolio Coordinator</li> <li>Initiator (if needed)</li> </ul>	Quality assured new initiatives	Ranked list     of initiatives	<ul> <li>Committee reviews and ranks initiatives in light of current stra- tegic goals</li> </ul>	Monthly
Portfolio Board Meeting	<ul> <li>Portfolio Board Member</li> <li>Portfolio Coordinator</li> <li>Project Manager (if needed)</li> </ul>	<ul> <li>Current portfolio status</li> <li>Proposed project portfolio</li> </ul>	<ul> <li>Approved project portfolio</li> </ul>	<ul> <li>Portfolio Coordinator presents proposed portfolio, including the status of ongoing projects and new initiatives</li> <li>Portfolio Board requests changes to priorities, timing, budget, and key resources</li> <li>Portfolio Board decides on the future portfolio and the respective budgets</li> <li>Portfolio Coordinator commu- nicates decisions and ensures transparency of all changes</li> </ul>	Monthly to Quarterly
Resource Conflict Resolution Meeting	<ul> <li>Project Managers</li> <li>Resource Managers</li> <li>Portfolio Coordinator (if needed)</li> </ul>	Resource management issues	Resolutions to resource challenges	<ul> <li>Designs and discusses working solutions for resource conflicts</li> <li>Escalates unresolved issues to the Execution Steering Committee</li> </ul>	Weekly
Execution Steering Meeting	<ul> <li>Execution Steering Committee Members</li> <li>Project Managers</li> </ul>	<ul> <li>Project status report</li> <li>Issues escala- ted by project manager</li> <li>Unresolved issu- es from Resource Conflict Resolu- tion meeting</li> </ul>	<ul> <li>Solutions</li> <li>Additional measures</li> </ul>	<ul> <li>Reviews project status</li> <li>Solves problems by changing scope or shifting resources within the project</li> </ul>	Monthly
Strategy Workshop	<ul> <li>Strategy Manager</li> <li>Portfolio Coordinator</li> </ul>	Company strategy	<ul> <li>Catalog of project prioritization criteria</li> </ul>	<ul> <li>Discusses strategy</li> <li>Determines project prioritization criteria and their weighting</li> </ul>	Every 6 to 12 months