

Meetings in Lean PPM™

Implementing Lean PPM[™] in your organization happens through a series of regular meetings with specific activities. Here are the meetings, participants and agendas that make Lean PPM[™] work.

Meeting	Participants	Input	Output	Activities	Frequency
Proposal Coaching	InitiatorPortfolio Coordinator	IdeasDemandsOpportunities	• Quality assured new initiative	 Initiator explains idea in detail Portfolio Coordinator gives feed- back and assists in developing initiative 	Weekly
Pipeline Review- Committee Meeting	 Pipeline Review Committee Member Portfolio Coordinator Initiator (if needed) 	Quality assured new initiatives	Ranked list of initiatives	 Committee reviews and ranks initiatives in light of current stra- tegic goals 	Monthly
Portfolio Board Meeting	 Portfolio Board Member Portfolio Coordinator Project Manager (if needed) 	 Current portfolio status Proposed project portfolio 	 Approved project portfolio 	 Portfolio Coordinator presents proposed portfolio, including the status of ongoing projects and new initiatives Portfolio Board requests changes to priorities, timing, budget, and key resources Portfolio Board decides on the future portfolio and the respective budgets Portfolio Coordinator commu- nicates decisions and ensures transparency of all changes 	Monthly to Quarterly
Resource Conflict Resolution Meeting	 Project Managers Resource Managers Portfolio Coordinator (if needed) 	Resource management issues	Resolutions to resource challenges	 Designs and discusses working solutions for resource conflicts Escalates unresolved issues to the Execution Steering Committee 	Weekly
Execution Steering Meeting	 Execution Steering Committee Members Project Managers 	 Project status report Issues escala- ted by project manager Unresolved issu- es from Resource Conflict Resolu- tion meeting 	 Solutions Additional measures 	 Reviews project status Solves problems by changing scope or shifting resources within the project 	Monthly
Strategy Workshop	 Strategy Manager Portfolio Coordinator 	Company strategy	 Catalog of project prioritization criteria 	 Discusses strategy Determines project prioritization criteria and their weighting 	Every 6 to 12 months