

Peri AG

The Challenges

Planning and Prioritizing despite Silos

- Peri wanted to be sure the projects with significant value and that support the company strategy are prioritized and put into motion across the organization.
- Especially important departments that interact with other departments across the organization (like IT or Excellence Functions) wanted to prioritize and steer their projects in a meaningful and cooperative way so as to best use their capacity.
- The R&D department had a special challenge: communicate the life cycle of a project from its idea phase all the way through to its realization in a structured and transparent way while creating an overview of complex projects.

The Solution

The Use of Lean PPM – Supported by a Software that Makes a Transparent Portfolio and Project Steering Process Possible

Together with the in-house consulting team at PERI, Meisterplan brought all of PERI's internal projects into the software and portfolio process. In all departments, key users now work with their own portfolios to achieve the company-wide goal of executing the particular projects that deliver value and support the company strategy.

- Meisterplan is successfully used for over 650 projects.
- Key users in more than 20 departments plan their projects in their own portfolios; many of these users also use Meisterplan for capacity planning.
- Lean PPM was convincing from the beginning as a lean method for project portfolio management.
- Management reviews the project portfolio in a monthly portfolio board meeting. Various committees prepare the portfolio and the decisions on projects.
- Comprehensive reporting for management was achieved with the Power BI Integration.



„Through the implementation of Lean PPM, and with the relevant reporting, we're now in the position to efficiently steer complex and interdisciplinary projects. The standardized database enables us to conduct more targeted reviews of completed projects and will lead to better and more sustainable project results.“

Dr. Daniel Stadel, Head of Digital Transformation & Corporate Development bei PERI

The Company

PERI AG

With a revenue of €1,503 million in 2020, PERI International is one of the biggest producers and suppliers of formwork and scaffolding systems. The family-owned company, headquartered in Weissenhorn (Germany), with around 9,400 employees, over 60 subsidiaries and more than 160 locations, supplies their customers with innovative system equipment and comprehensive services for all aspects of formwork and scaffolding technology.

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